

#### Three Hawaii tourism fat-tailed risks with stochastic arrival times

- Geophysical event risk: volcanic, seismic (earthquakes, tsunami), cyclonic
- Geopolitical event risk: terrorism (9/11), war (Iraqnaphobia), bad economic policy (unilateralism, tit-for-tat trade policy)
- Biological event risk: Wuhan coronavirus (2019-nCoV), H1N1-A (2009), SARS (2003)

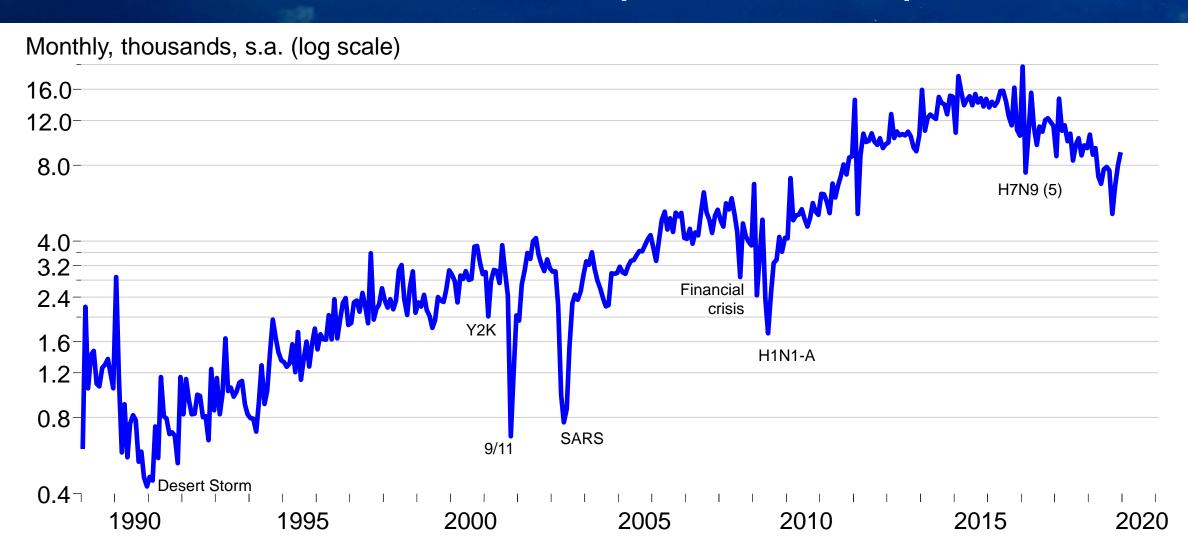
Remember: low- to no-growth tourism or economies *do not avoid fat-tailed risk*; in fact, risk exposure is heightened (risk-adjusted returns are reduced); pandering to populist sentiment (NIMBY) *lowers* risk-adjusted returns

Risk-mitigation strategies: *diversification* (domestic *v.* international; mature *v.* emerging), *securitization* (condo, interval ownership), *innovation* (app-based lodging management)

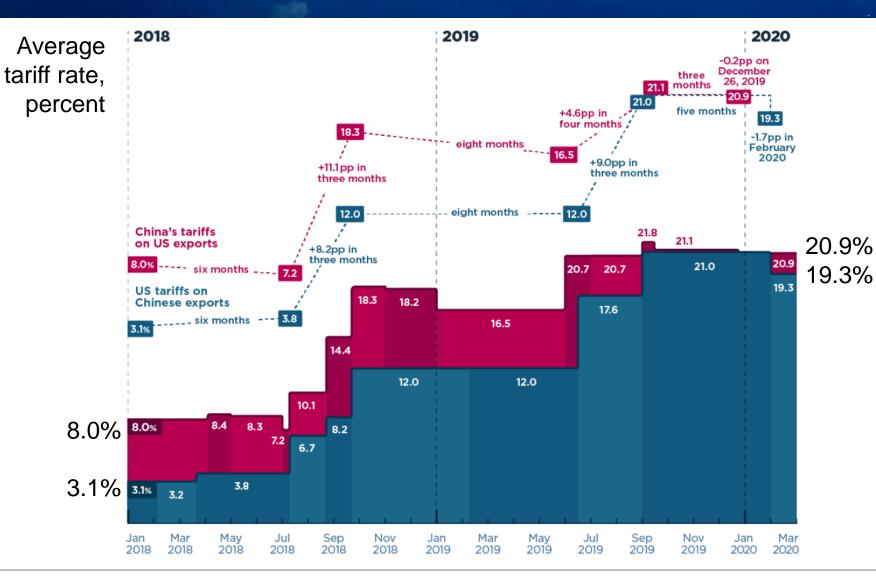
#### China, Japan Hawaii tourism examples: macro + risk forces converge

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#### Hawaii visitor arrivals from China: timely example—biological risk, macroeconomic deceleration, post-bubble asset prices, Trade War



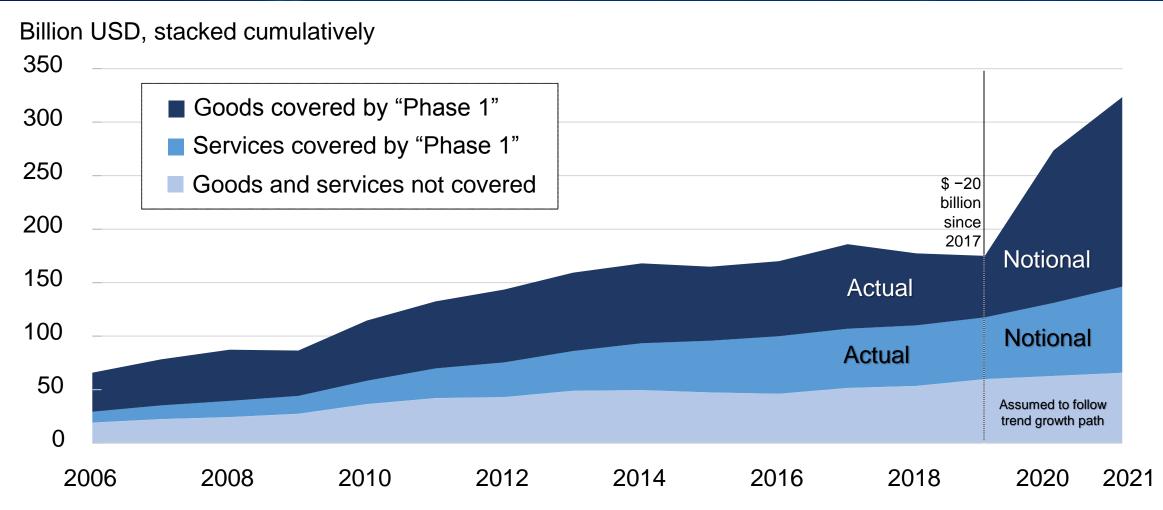
# In just two years Trump's Trade War has raised average tariffs between U.S. and China to 20 percent (tax on residents' imports)



Tariff rate increases unilaterally initiated by the Trump Administration in early 2018, combined with tit-for-tat retaliatory Chinese tariffs in several waves, reduced U.S. China trade

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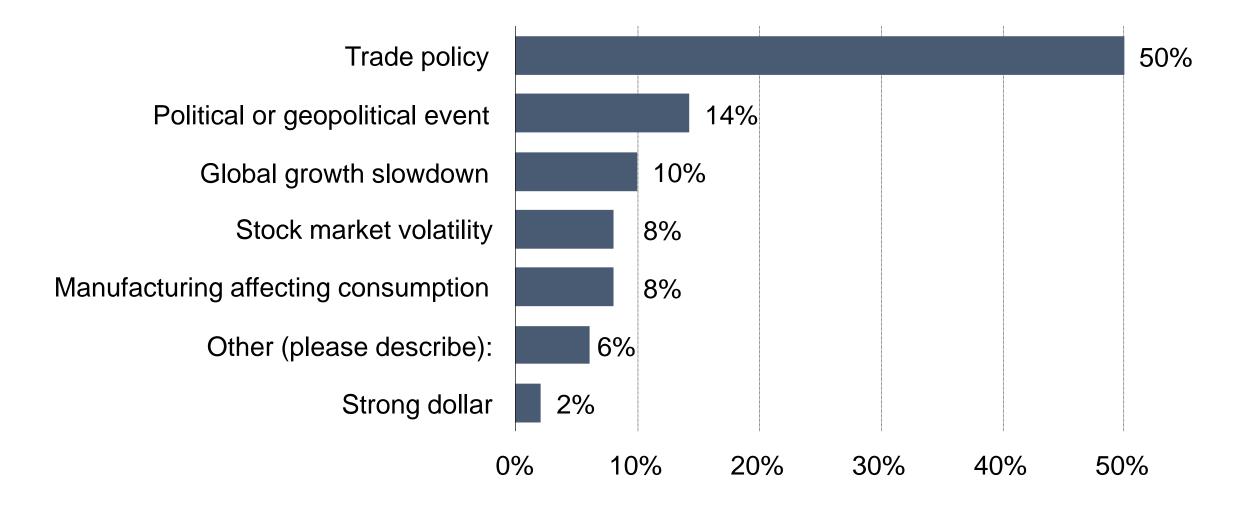
#### Actual U.S. exports to China and ambitious targets in Trump's U.S.-China "Phase One" Trade Deal (which does not remove most tariffs)



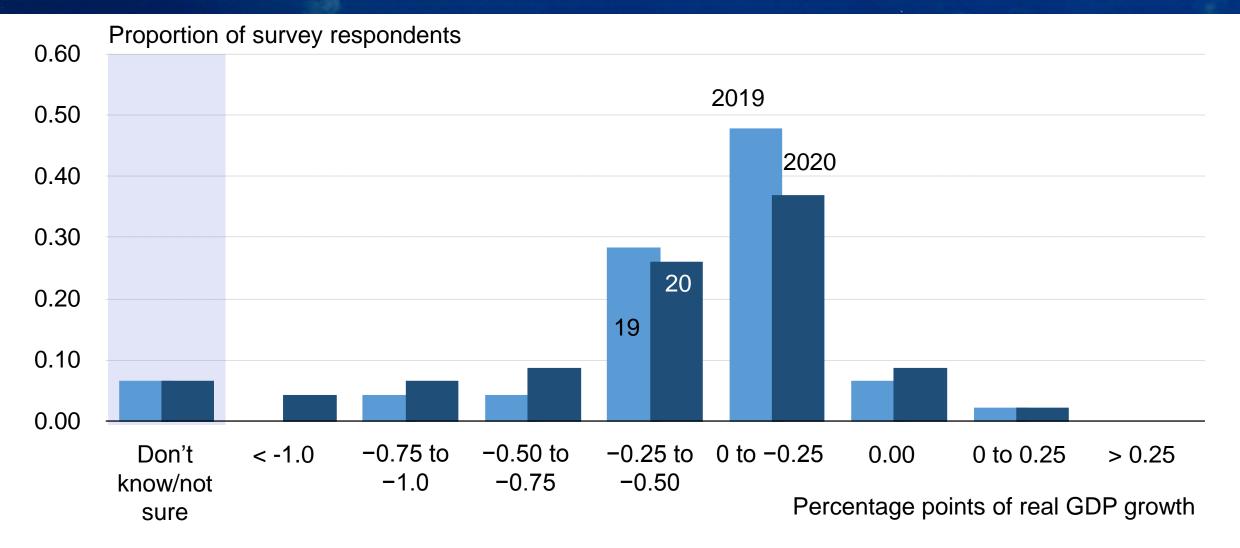
<sup>\*</sup>Most tariffs remain in place, agreement neither addresses Chinese industrial subsidies nor state-owned enterprises (SOEs), the very issues which putatively prompted the Trade War, and ignores uncovered exports; managed trade targets are likely to be trade-diverting rather than trade-creating.

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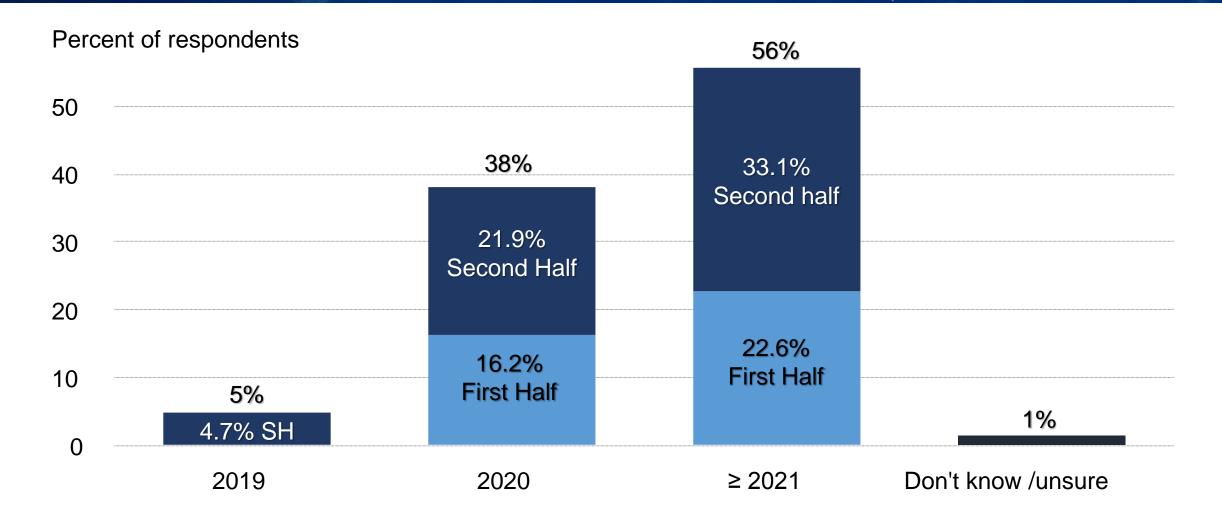
#### NABE Survey December 2019: "What is the greatest downside risk to the economy through 2020, considering probability...and potential impact?"



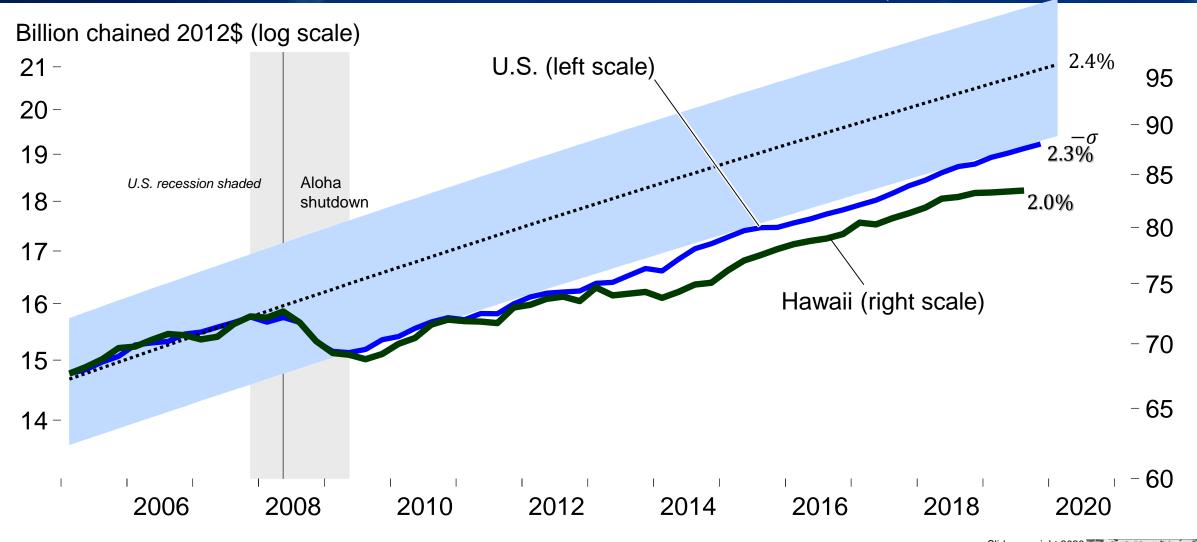
#### NABE December 2019 survey: "How has U.S. trade policy (including other nations' reactions) affected your real GDP forecasts in 2019 & 2020?"



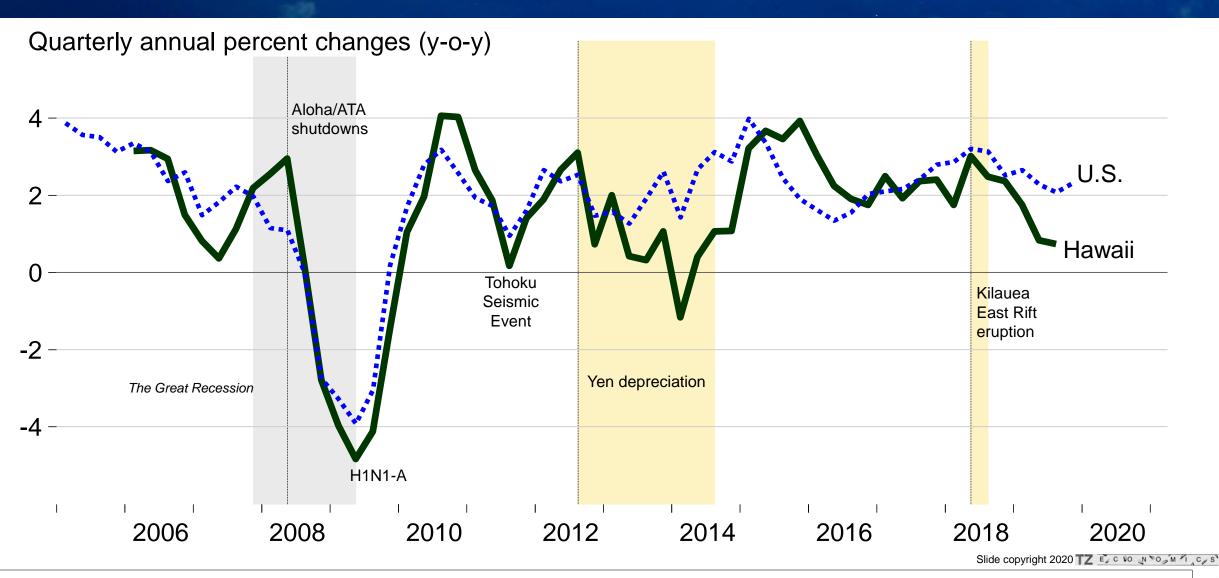
# December 2019 NABE Survey: "What are the odds of a recession in [these] time periods?" 5% in 2019, 38% in 2020, 56% in or after 2021



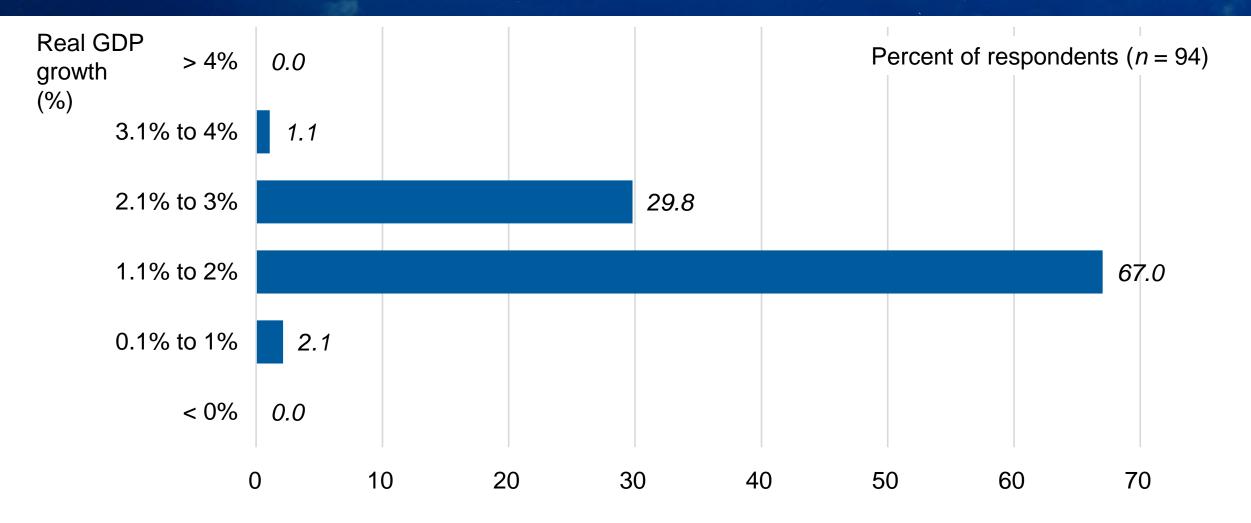
# Hawaii and U.S. experienced structural break in the Great Recession; real Hawaii GDP failed to keep pace with U.S. during 2010s expansion



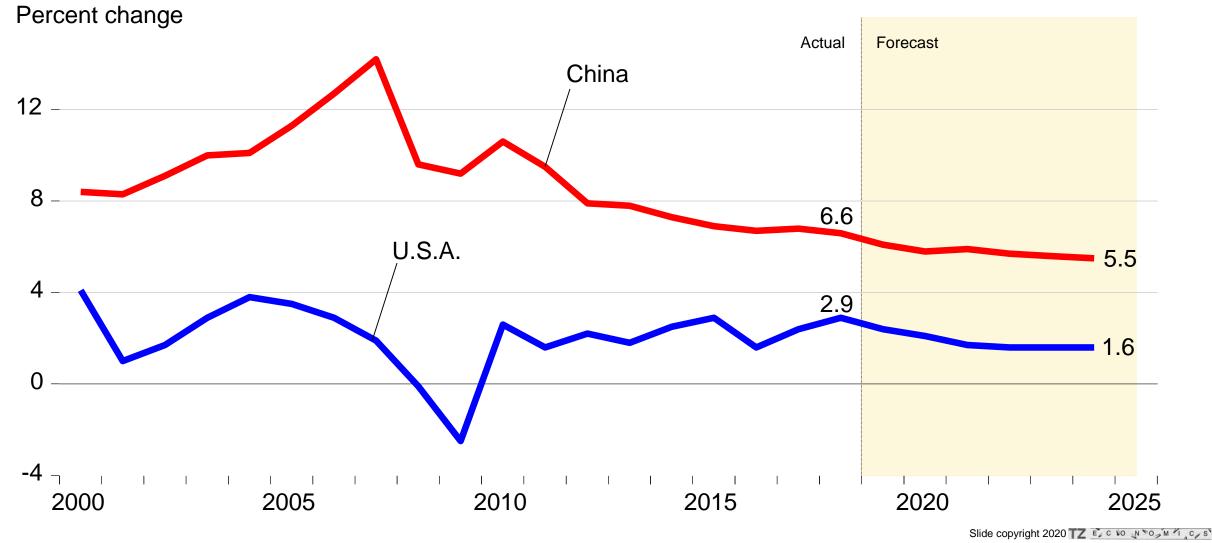
# Your mileage may vary: because Hawaii has hit a couple *idiosyncratic* headwinds, its real GDP growth lagged the U.S. average twice in 2010s



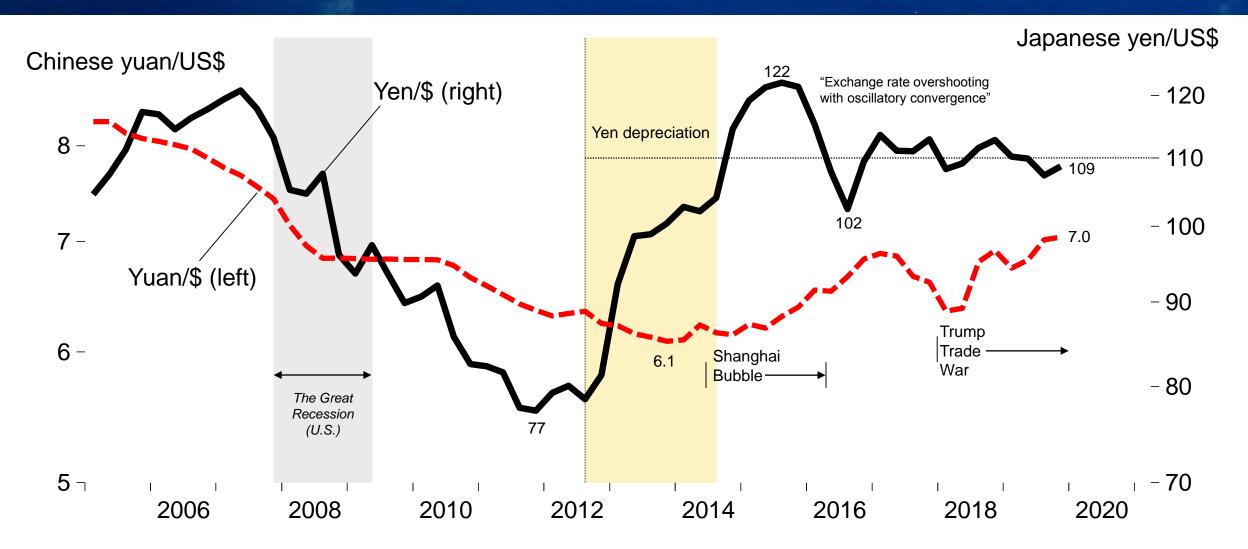
# NABE U.S. real GDP growth forecasts underpinning 2020 business planning assumptions (January 2020 Business Conditions Survey)



#### China is facing a secular deceleration in real GDP growth rates while U.S. real GDP growth is subsiding to long-term potential rates



# Exchange rates: after mid-2012, US\$ got 50% more expensive (settled at +37.5%) to Japanese; Chinese yuan lost after equity bubble ("flight")

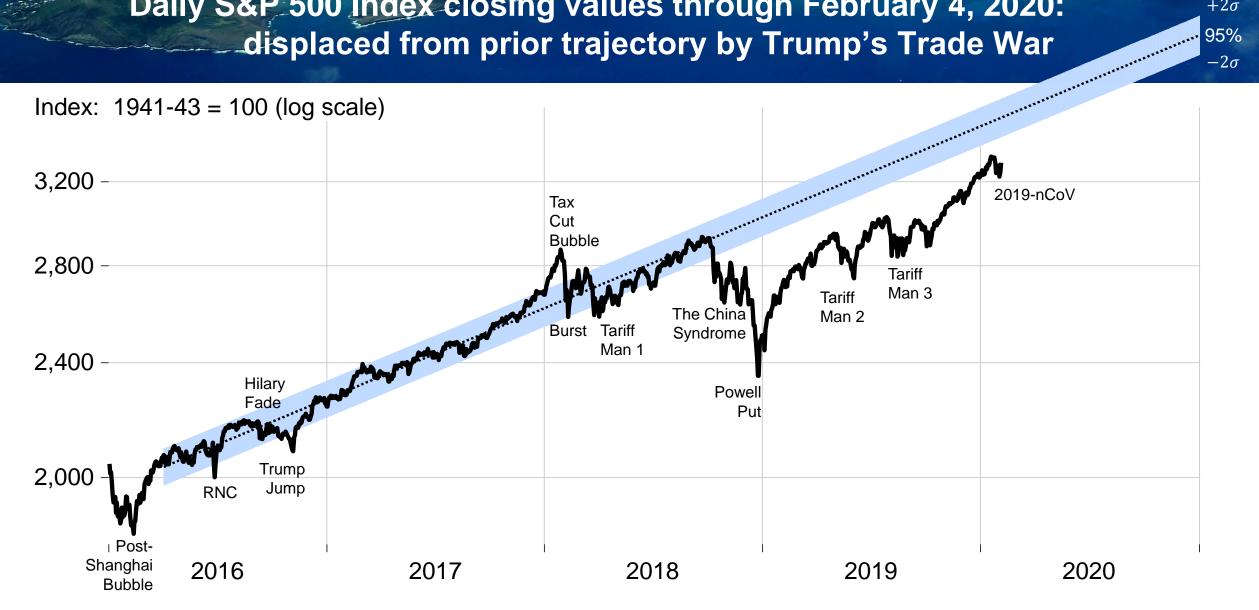


# Shanghai Stock Exchange Composite Index values—bubblicious in 2014-2015, current levels since 2016, weight of Trump Trade War



#### Daily S&P 500 Index closing values through February 4, 2020: displaced from prior trajectory by Trump's Trade War





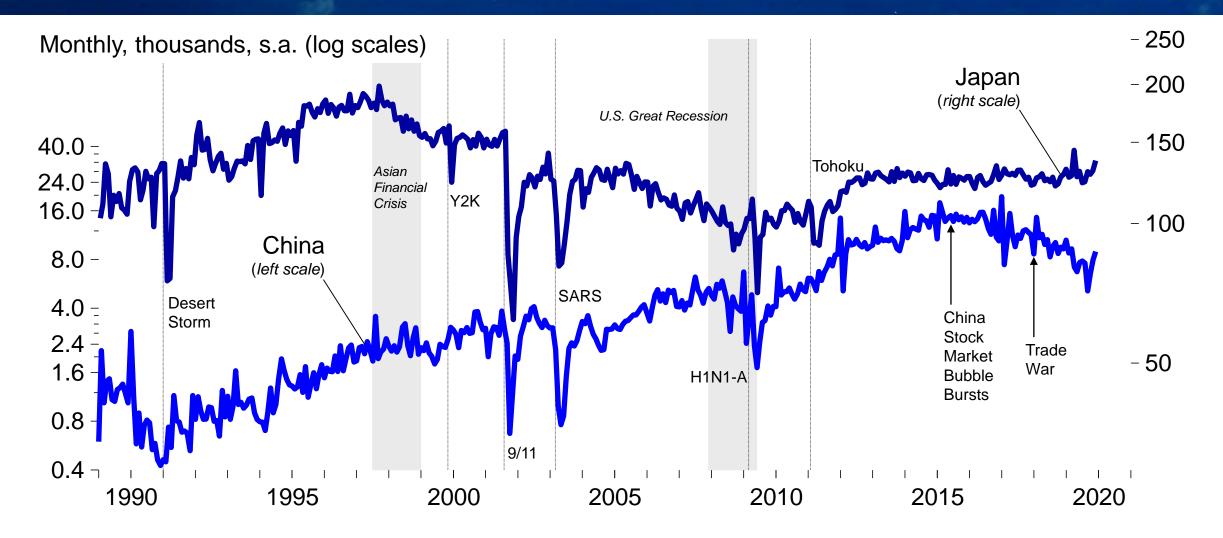
#### Summarizing to this point of presentation

- Biological "Black Swan" event risk posed anew by Wuhan Coronavirus—while many in half the population (GenXers and Millennials) without herd immunity embrace anti-science denialism (anti-VAX)
- 2018-2019 macroeconomics: bad trade policy undermined investor confidence, global real GDP growth
- Immediate U.S. recession risks have subsided somewhat thanks to monetary policy at the zero real lower bound for interest rates; longer-term real GDP growth prospects are even lower
- For decade(s) Hawaii's economy has underperformed U.S.—in mid-2019, *worst* performing state in the country—while "every year is another tourism record"
- Asset pricing trends also problematic, strong dollar is Hawaii tourism headwind; wealth proxies

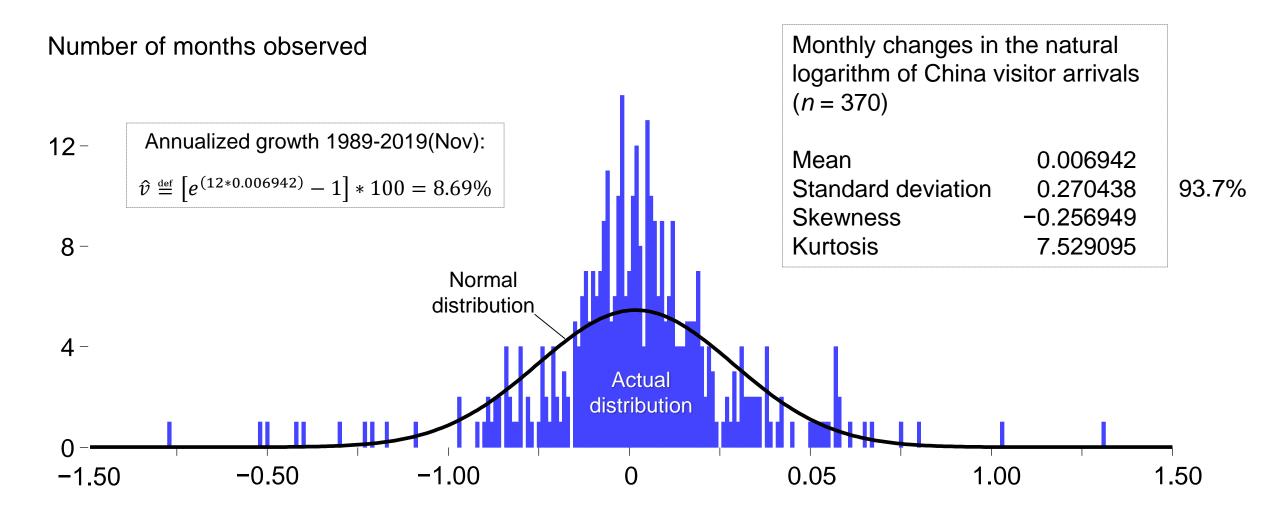
#### Shift focus to applying asset price dynamics tools for risk, uncertainty

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# Contrasts between mature and emerging travel market volumes: latter grew 10X faster than former 1989-2019; differential resilience patterns

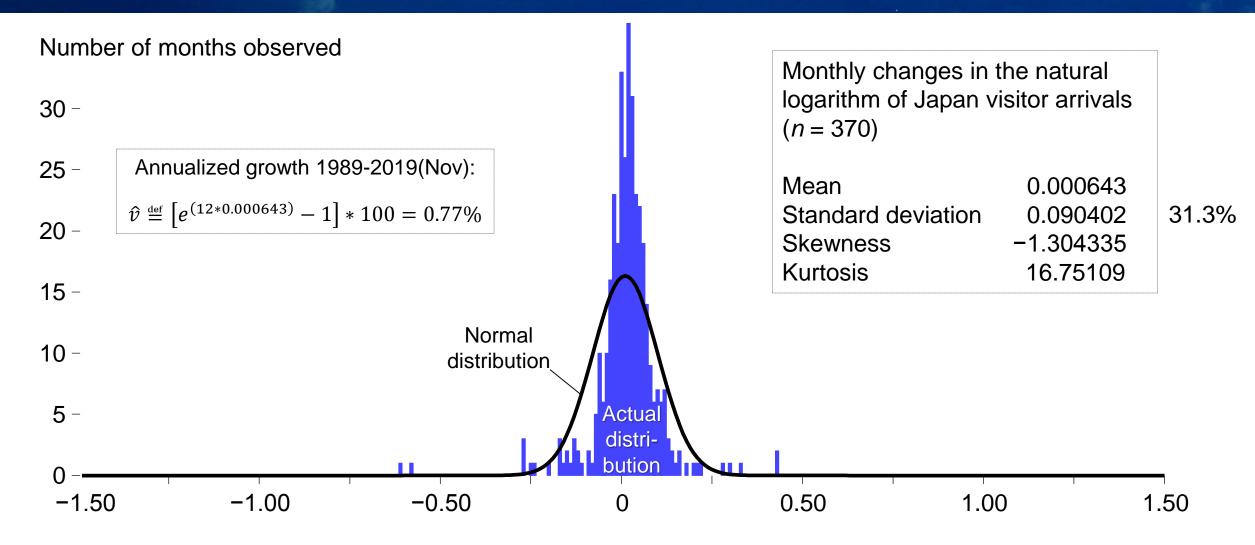


# The monthly log change of China visitor arrivals for the last 30 years yields estimated 8.7% annualized growth, high dispersion, "fat-tails"



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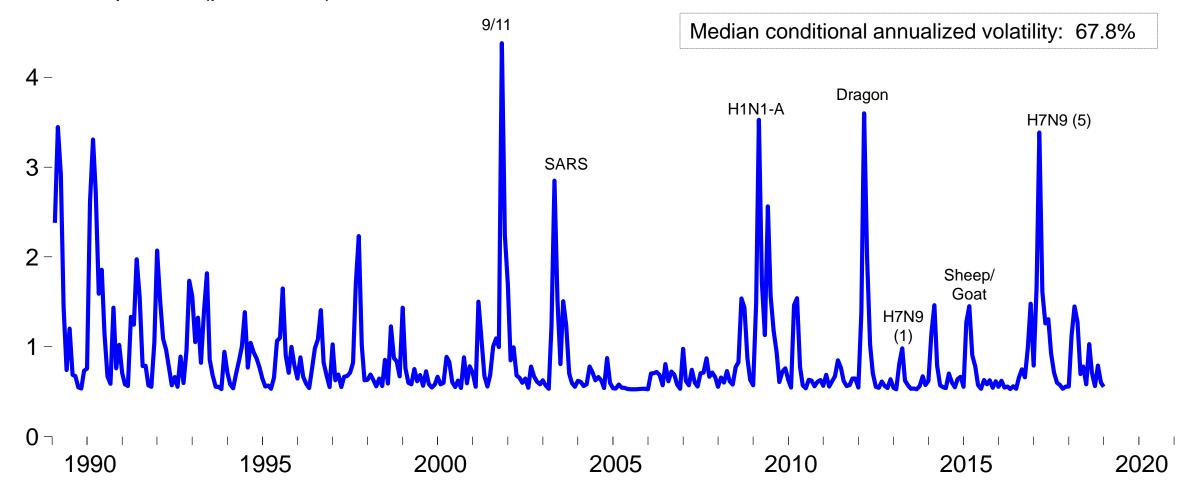
# The monthly log change of Japan visitor arrivals for the last 30 years yields estimated 0.8% annualized growth, lower dispersion, "fat-tails"



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# Conditional annualized volatility of Chinese monthly visitor arrivals in Hawaii: massive Black Swan shocks and high ambient volatility

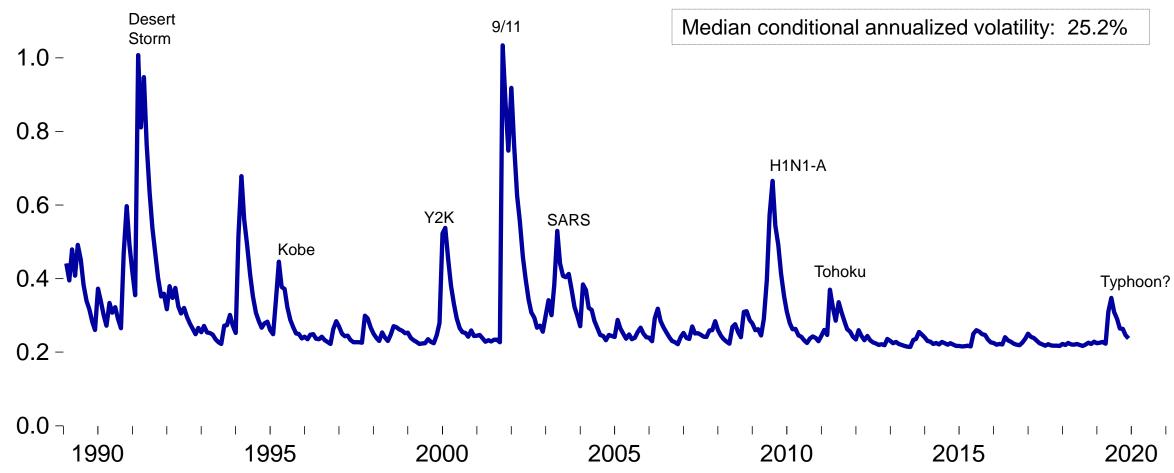
1.0 = "100 percent (per annum)"



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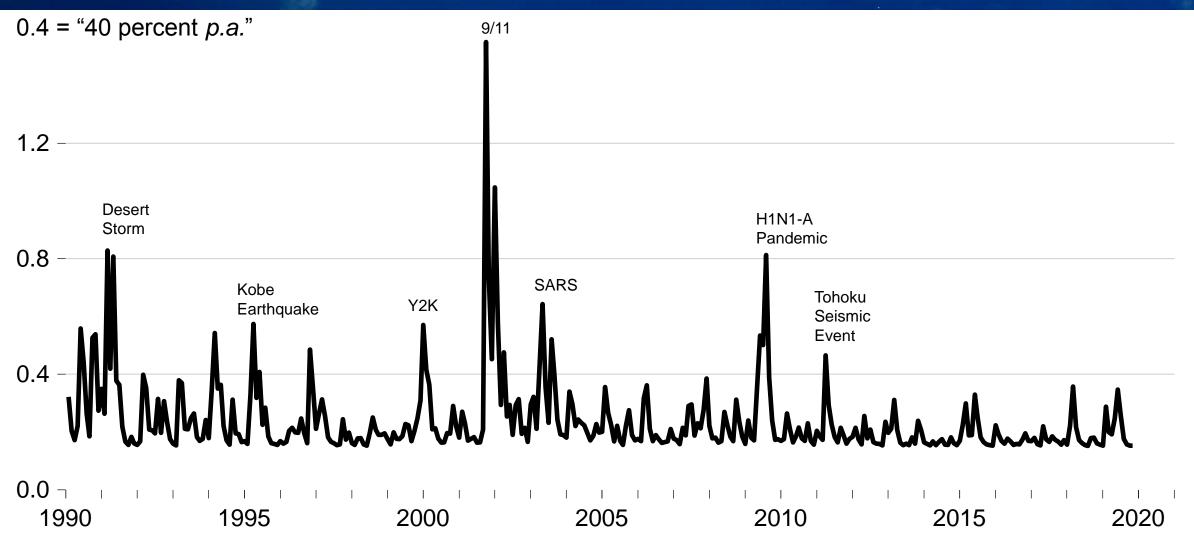
#### Hawaii visitor arrivals from Japan conditional annualized volatility: relatively mature segment, 25% ambient volatility; jumps, clusters





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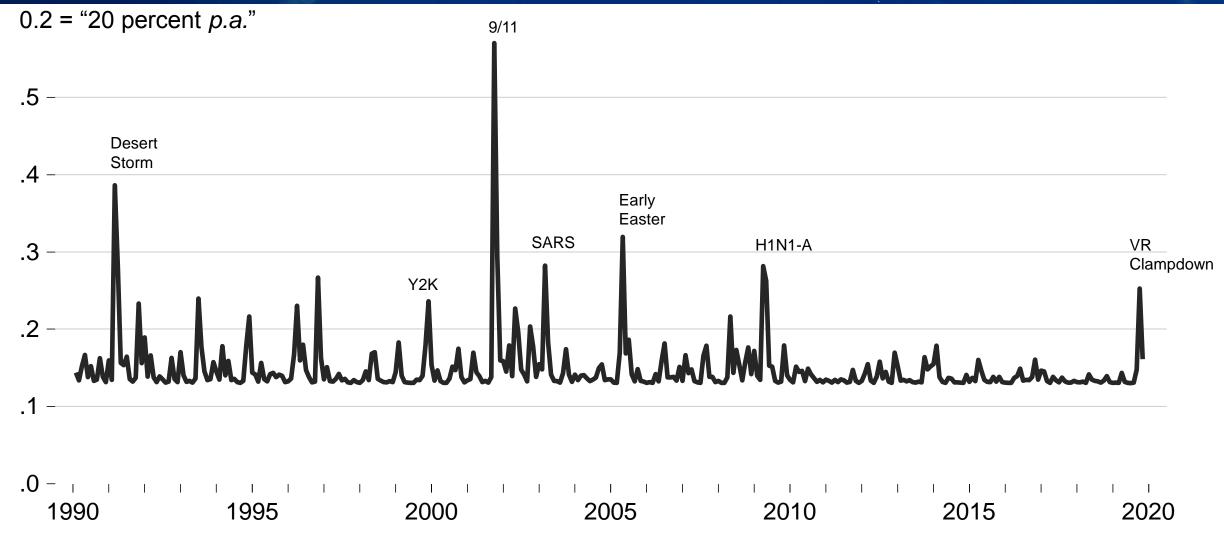
# Conditional annualized volatility jumps in international Oahu arrivals reflect several travel shocks despite attenuation through diversification



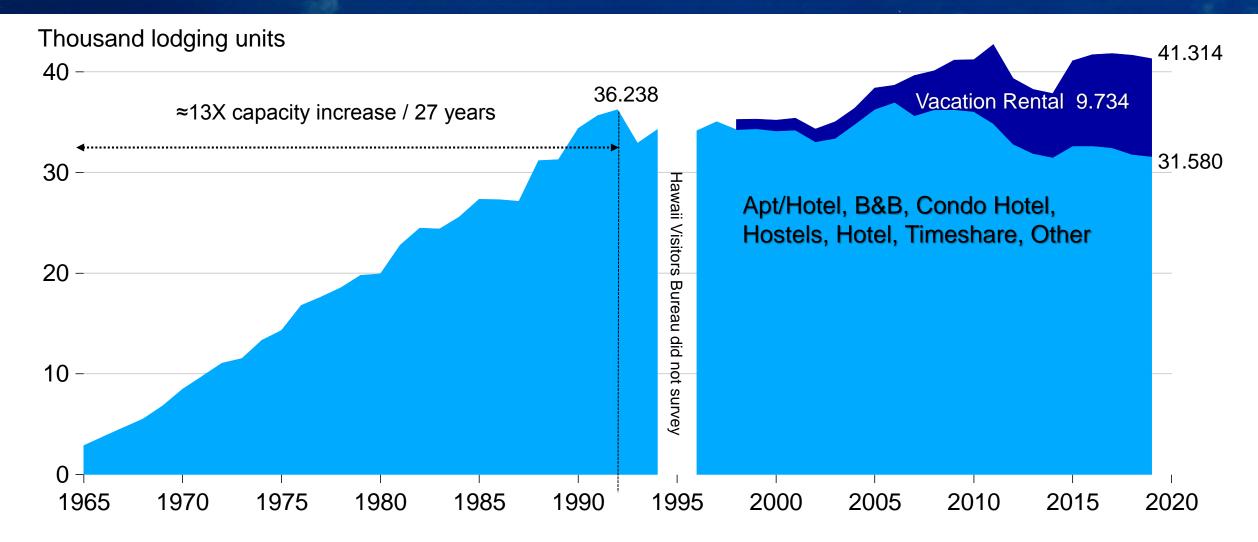
#### Rising uncertainty? Recession risk? Good time for a VR Beat Down?

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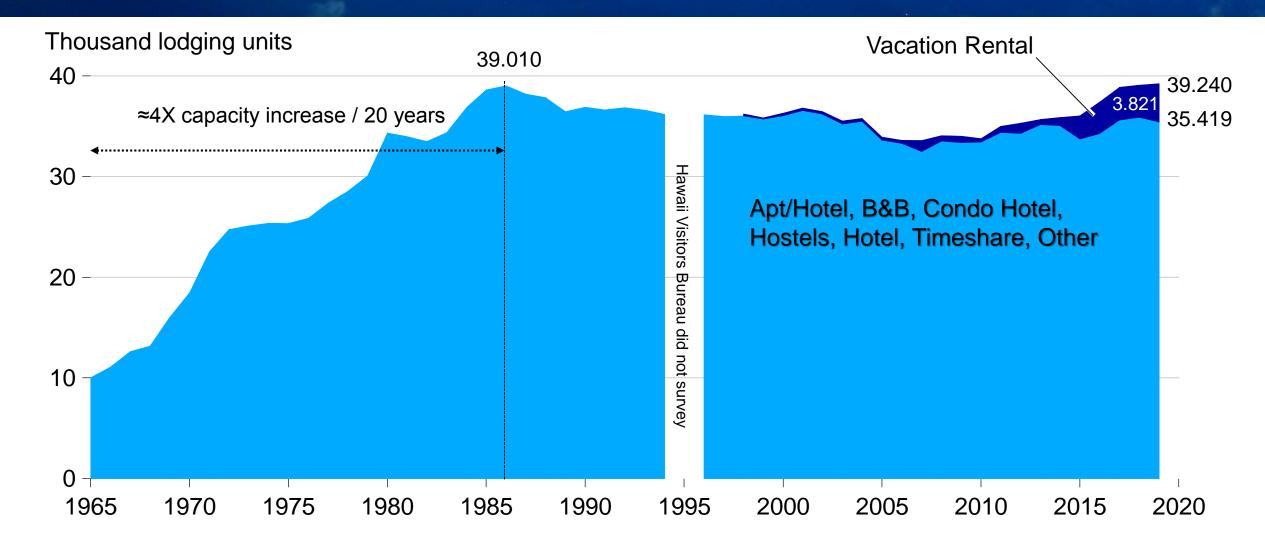
# Conditional monthly annualized volatility of domestic Oahu arrivals: Oh snap, you picked *this* moment for a vacation rental clampdown?



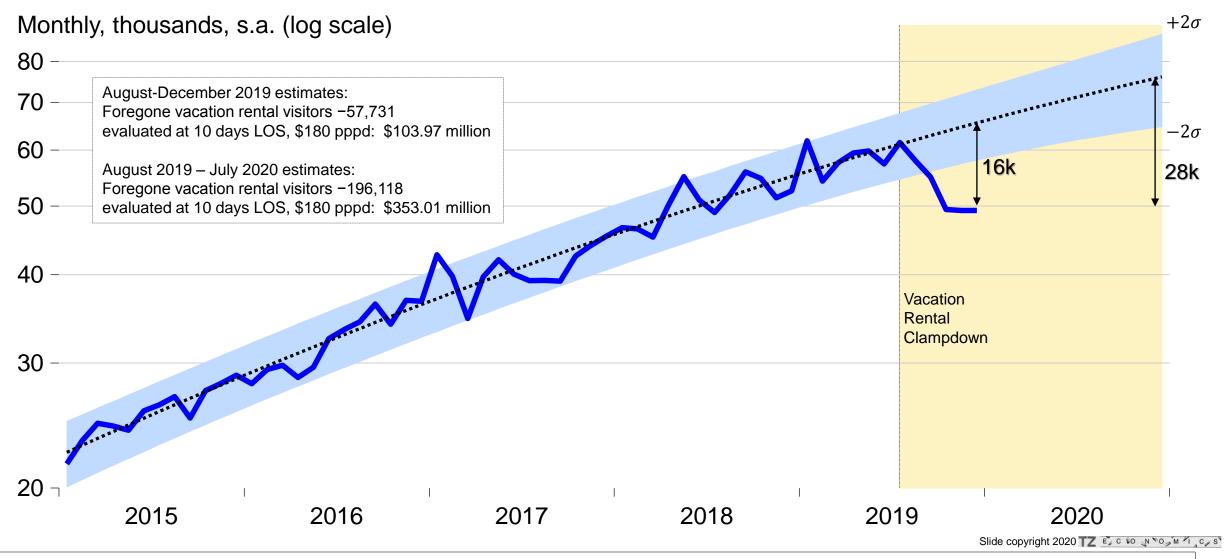
# Neighbor Isle traditional lodging capacity growth ended 28 years ago; one-quarter now vacation rentals contesting global brands' oligopoly



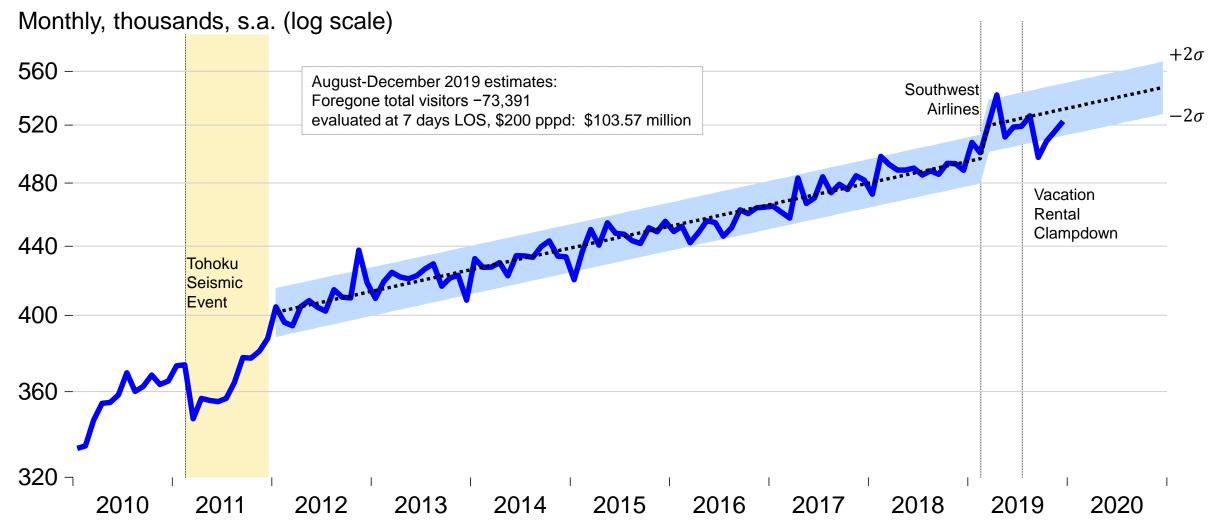
# Oahu traditional lodging capacity growth ended 34 years ago; capacity growth since was in vacation rentals subverting exclusionary zoning



# Monthly Oahu visitor arrivals (intending to stay in a rental house, private room, or shared room in a private house (narrow definition))

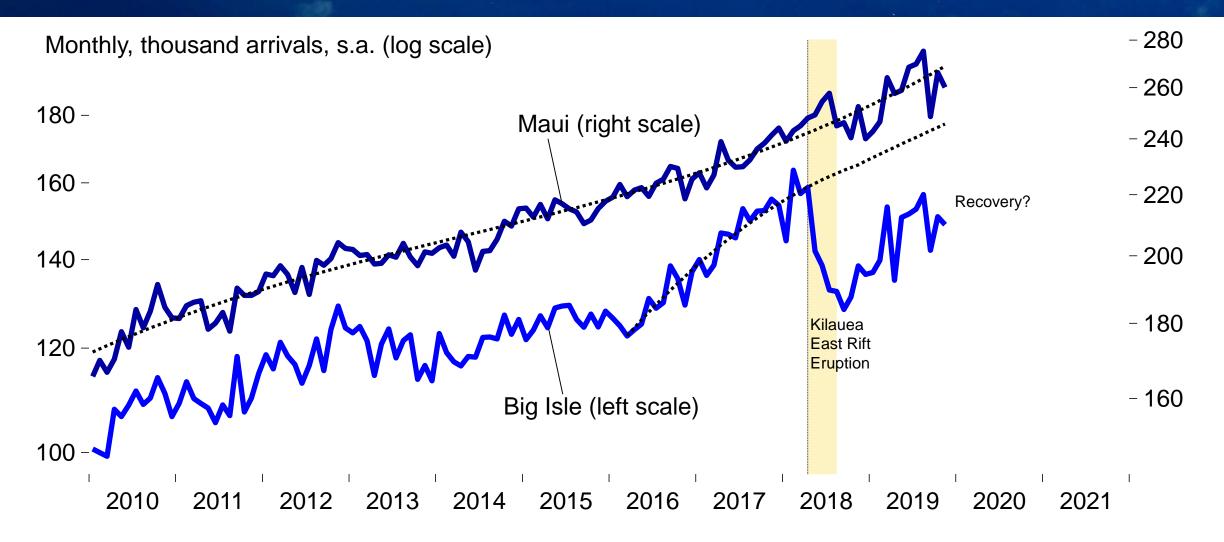


# Assume Oahu visitor arrivals *log-linear* before Southwest Airlines entry: conservative foregone arrivals estimate includes substitution response

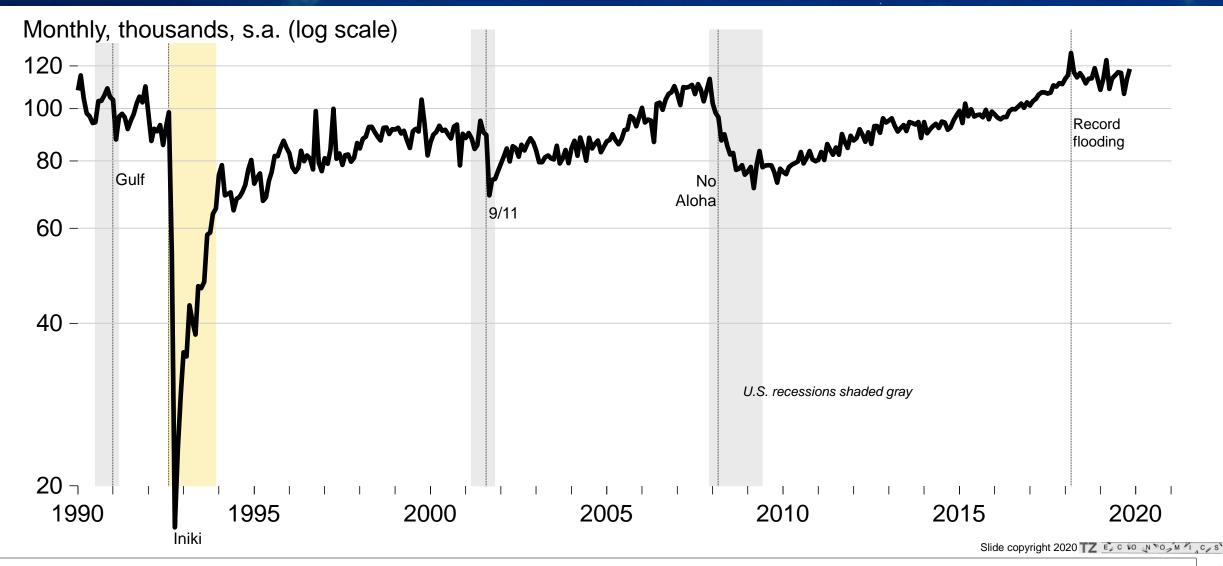




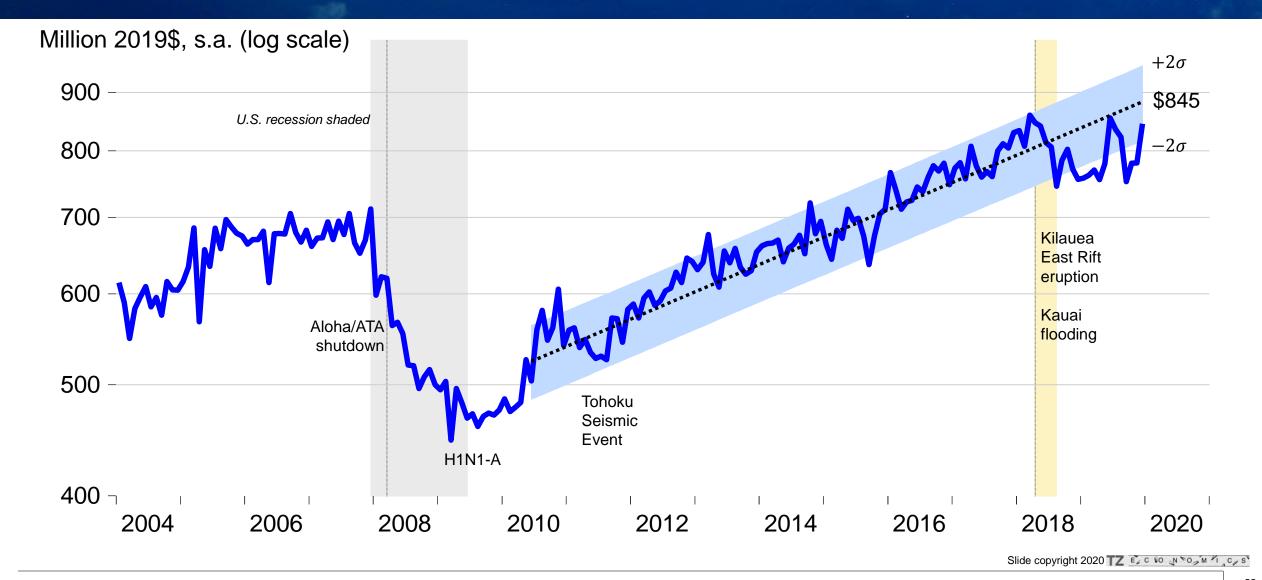
### Kilauea's 2018 eruption reminder: information asymmetry matters—visitors know less about the place than we do; event risk broke trend



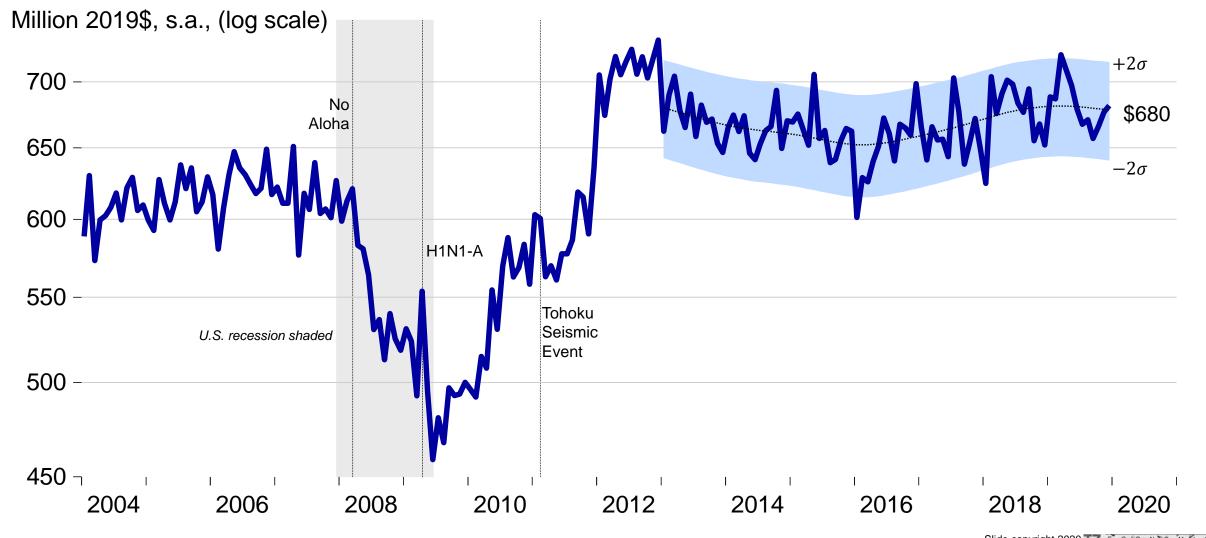
# Canonical Sitting Duck for next Black Swan? Kauai monthly visitor arrivals—explains why timeshare is 30% of Kauai lodging inventory



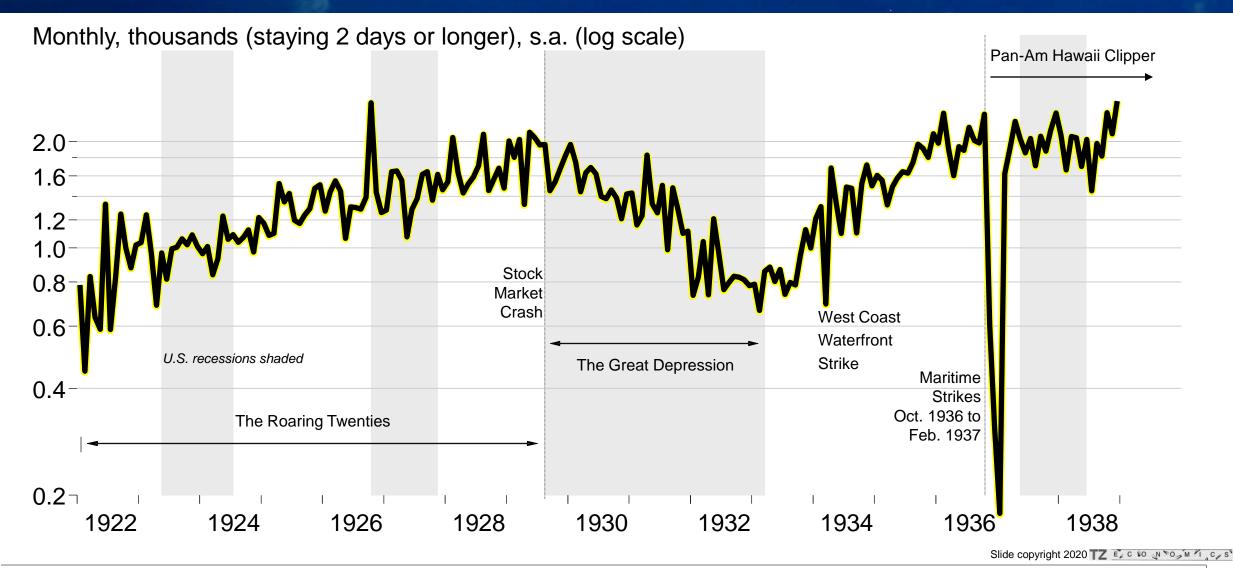
## Neighbor Isle real visitor expenditure—constant dollars—had a great run until Kilauea Volcano bombed the party: recovery? -ish?



# Real Oahu total visitor expenditure—constant dollars—sagged during 2010s: strong dollar, fading Asian travel, capacity constraints



# Monthly Hawaii visitor arrivals in the 1920-30s—excluding shipboard passengers in transit—exhibit business cycle and jumps just as now



## Something gnarly is going to happen for sure—you just don't when, how often, and by how much tourism will get whacked

- Wuhan Coronavirus reminds us of what we already knew and shouldn't have forgotten
- Beyond business cycle-induced changes in tourism performance—stripping out the seasonality, deflating nominal data—volatility is both ambient and jump-laden
- Recent headwinds: strong dollar, weight of uncertainty on investment, asset pricing stumbles
- Leptokurtotic—Black Swan—shocks, big and small, just since 2018!
  - 1. Intensification along East Rift of Kilauea Volcano of 35-year eruption (Big Island: who knew?)
  - 2. Flooding below wettest spot on Earth from record 24-hour rainfall (49.69") (Kauai: who knew?)
  - 3. Bad international trade policy (Trump: who knew?)
  - 4. Zoonotic viruses jumping from animals to humans to humans (Wet [ew] market: who knew?)
- Let's do vacation rental slam-dance and cram visitors into 85 percent-occupied high-rise towers!

#### LR real Hawaii visitor expenditures: trading away growth for volatility

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# For the State of Hawaii and its Tourism Authority, suffering from the cognitive bias known as money illusion, correction is simple math

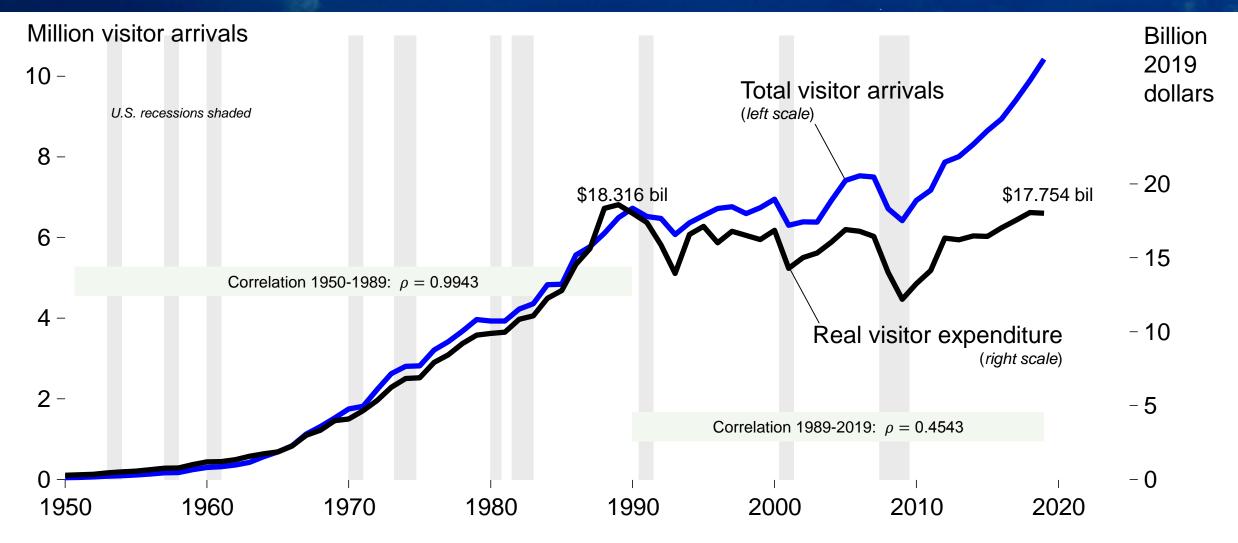
- Hawaii visitor spending increased 1.4 percent in 2019, compared to 2018
  (<a href="https://hawaiitourismauthority.org/news/news-releases/2020/hawai-i-visitor-statistics-released-for-2019/">https://hawaiitourismauthority.org/news/news-releases/2020/hawai-i-visitor-statistics-released-for-2019/</a>)
- Hawaii consumer prices increased 1.6 percent in 2019, compared to 2018 (<a href="https://data.bls.gov/cgi-bin/surveymost?r9">https://data.bls.gov/cgi-bin/surveymost?r9</a>)

Did Hawaii real visitor spending increase in 2019? (HINT: what's 1.4 minus 1.6?) Why imply it—given known cognitive bias? What's real, and what's an illusion?

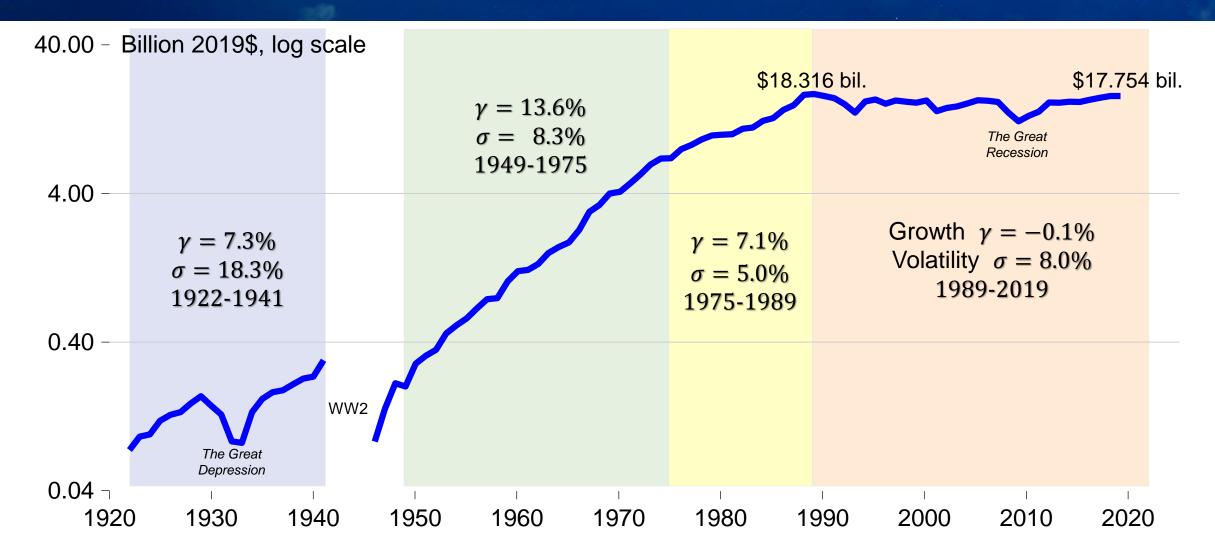
"In <u>economics</u>, **money illusion**, or **price illusion**, is the name for the human <u>cognitive bias</u> to think of <u>money</u> in <u>nominal, rather than real</u>, terms. In other words, the face value (nominal value) of money is mistaken for its <u>purchasing power</u> (real value) at a previous point in time. Viewing purchasing power as measured by the nominal value is false, as modern <u>fiat currencies</u> have no intrinsic value and their real value depends purely on the <u>price level</u>."

(https://en.wikipedia.org/wiki/Money\_illusion)

#### Hawaii total visitor arrivals grew from 6.5 million (1989) to 10.4 million (2019) while constant-dollar Hawaii total tourism receipts stagnated; OK BOOMER

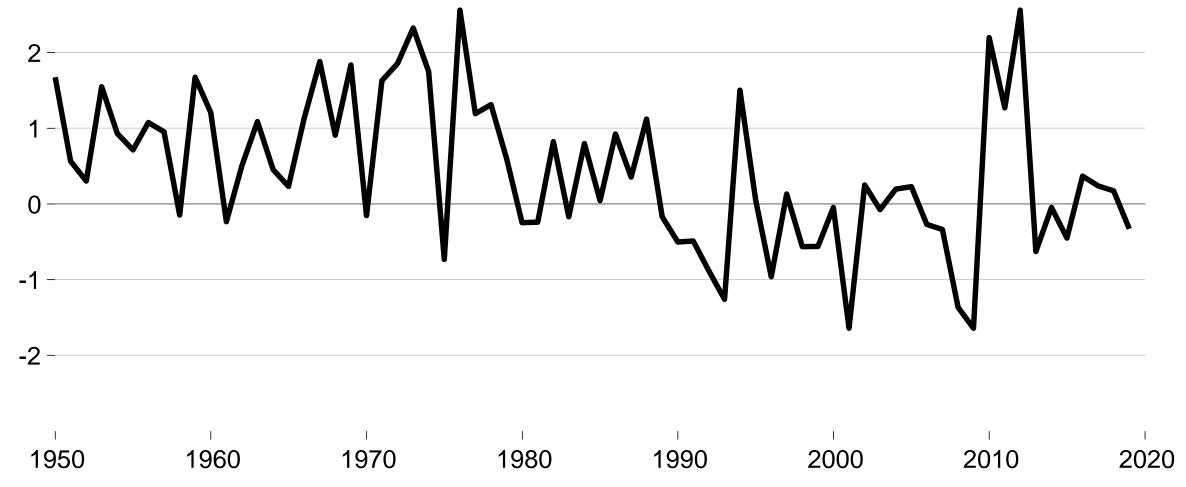


# Annualized, interval real growth rates and standard deviations of real tourism receipts, 1922-2019: Hawaii traded away growth for volatility



#### A tourism Sharpe Ratio compares real Hawaii tourism growth to proxy for real rate of return on capital: falling real risk-adjusted returns

Ratio of excess returns to conditional volatility (e.g. Berkshire Hathaway's Sharpe Ratio is 0.76)



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## Hawaii was the *worst* performing state in the U.S. during 2019Q2, and second worst in 2019Q3 with a *lower* growth rate: what gives?

- Connecting Hawaii economic performance to Hawaii tourism performance
  - 1. Real quarterly annualized Hawaii GDP growth in mid-2019: 0.5 percent (2019Q2), 0.4 percent (2019Q3) (U.S. real GDP growth in 2019: 2.3 percent, same as entire decade)
  - 2. Since January 2017, the number of persons employed in Hawaii has declined by 23,350
  - 3. Hawaii's unemployment rate has been *rising* for two years
  - 4. Reconciliation? Real visitor expenditure stagnated 2017-2019\* plus military downsizing since 2016
- Long-run trend: tourism receipts in 2019 remained ½ billion 2019 dollars *lower* than in 1989, while velocity (arrivals) increased from 6.5 to 10.4 million annually, lower risk-adjusted returns
- 2020 SARS-like Wuhan Coronavirus: adverse Hawaii tourism impacts even if no one in Hawaii gets it
- Underscores focus on tourism governance, management, leadership, risk-mitigation

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<sup>\*</sup>In 2019 dollars, real Hawaii tourism receipts were \$17.27 billion (2017), \$17.79 billion (2018), and \$17.75 billion (2019), with a mean value of \$17.61 billion and standard deviation of \$291 million (1.65 percent of the mean): no real growth in 2019 tourism exports while global trade volumes eroded and global growth slowed.

